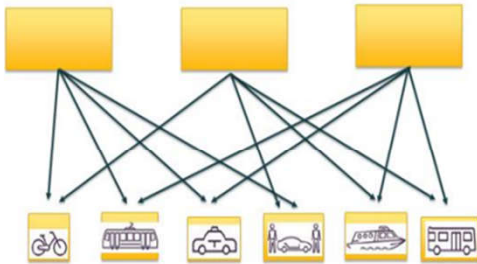


MaaS Ecosystem & governance

1. Commercial actor

- Integrators organise themselves
- Competition
- Free, unregulated market

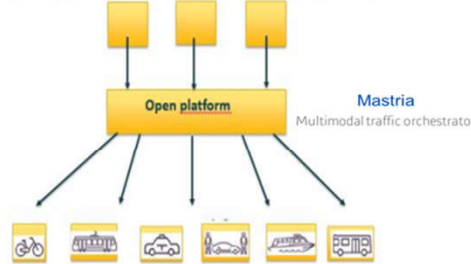


No place for a MaaS Platform solution provider

Road congestion is unmanaged and would lead to decreasing mobility

2. Creator of an open back-end platform

- Technical back-end platform serves as « public infrastructure »
- Competition on front-end side
- Other mobility service providers have to open up their API's

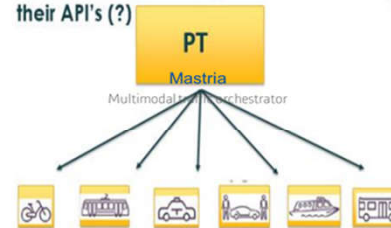


MaaS regulation at the heart

PTA are actively regulating the MaaS operators through a central platform

3. Integrator around PT

- MaaS run by Public Transport with selected mobility services
- Rules set by PT
- Other mobility service providers have to open up their API's (?)



A Leading operator at the heart

The PTO is regulating itself the MaaS with a low implication of the PTA

Mastria

Multimodal traffic orchestrator

- Integrated view
- KPIs : efficiency, congestion, modal share
- Multimodal orchestration
- Optimize capacity

PTA enabled to

- Simulating impact of changes

(timetable, infrastructure, prices and external factors (incidents, planned events, weather & pollution))

- Decision making tool for policy and regulation