



# *Local Artificial Intelligence for Communities and Public Administrations, where to start?*

## Outline

- About Open North
- Our work on AI and local government:
  - Urban AI
  - Community Solutions Network
- Conclusion
  - Inclusive, transparent, accountable, & responsible data governance

# Open North

Founded in 2011

Canada's leading not-for-profit

Data governance

Open and shared data

Open smart cities

Public consultation

Open government

## Mission

Research and solution design

Capacity building

Network collaboration

## Vision

**Responsible and effective use of data and technology in service to transparent, accountable and inclusive communities**



**Thomas Linder, PhD**

## Coordinator

- Research
- Knowledge translation
- Municipal digital transformation
- Digital governance
- Privacy & risk

# Open North

## 1 Federal Smart Cities Challenge

2019-2023: Open North is the lead technical advisory service to municipalities in the Canadian federal Smart Cities Challenge

## 3 Community Solutions Network (CSN)

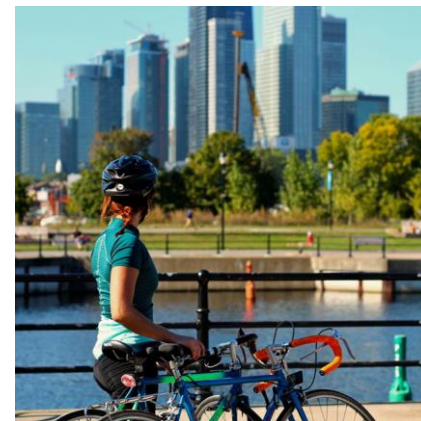
Through the Network, Open North provides over 80 municipalities with support on all digital transformation issues

## 2 Montréal en commun

2020-2024: Open North leads the [Data Governance Workstream](#) for the City of Montréal's Urban Innovation Lab

## 4 Climate Montréal Partnership

Open North is engaged by the Concordia University and Montréal to co-develop a GHG emissions dashboard project







Max Gruber / Better Images of AI / Ceci n'est pas une banane / CC-BY 4.0

# AI Governance

## AI Governance in Canada

- Early mover in 2017
- 84 Governance Initiatives since
- Montréal Declaration for Responsible AI
- Bill C-27 + AIDA
- However, still highly nascent and inadequate

## Open North's Approach

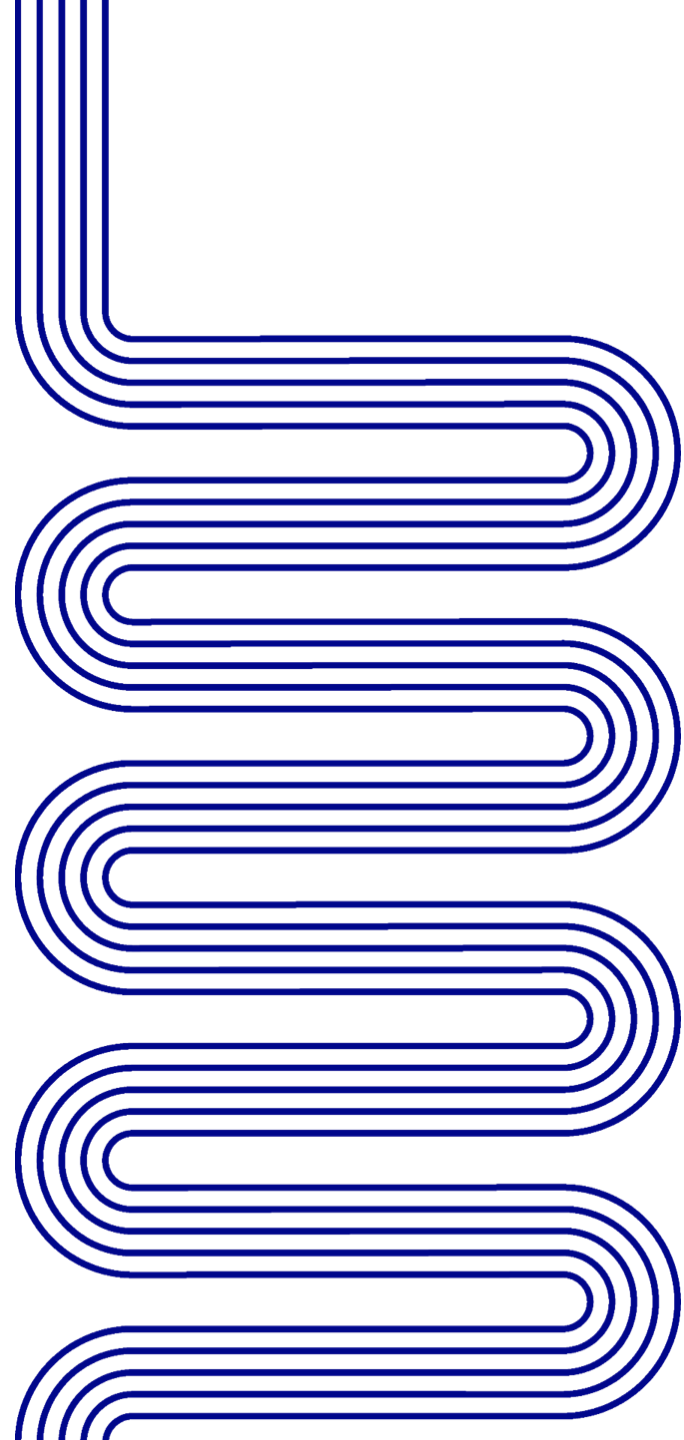
- Ethical principles are largely defined
- Abstract best practices are quite established
- **Foundational, infrastructural, resource, and governance** requirements are several lacking
- **As such, 'AI' is misleading: holistic data governance**

# The UrbanIA Project

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## Using AI for the Benefit of Montréal's Marginalized Communities

- Serious concern with the negative impacts of the AI industry on marginalized communities in Montréal
  - Gentrification, Discrimination
- Concern that solutions and benefits of AI development do not reach marginalized communities
- Open North working with University of Montréal, Mila, IVADO, FARI, CEIMIA, and community organizations to
  - Understand the needs of impacted communities
  - Develop an equitable, people-centric strategy

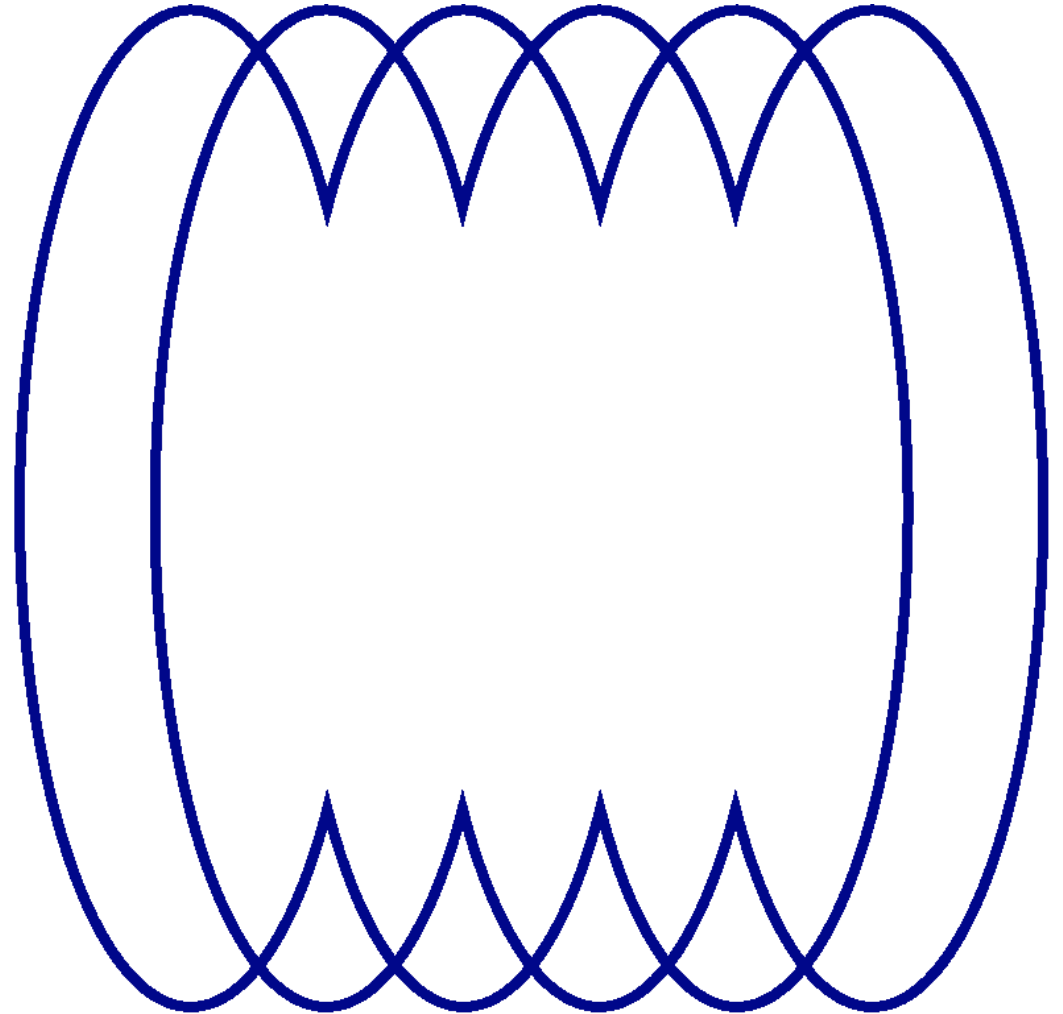


# CSN

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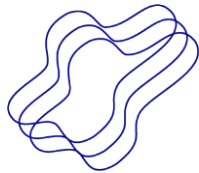
Through CSN and in collaboration with Concordia's Applied AI Institute, Open North is running a series of workshops on AI governance in municipalities

- Findings
  - Forced into uncharted territory
  - Lack of internal and external literacy
  - Unclear strategy for literacy building
  - Severely compounded by inadequate digital maturity overall
  - Equally by insufficient resources to deal with above issues



# Findings: Inclusive and anti-technosolutionist

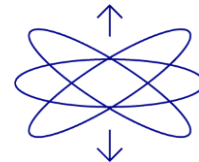
## Public Participation



Both projects show a deep need to seriously involve residents and the public broadly in decisions and processes

This is crucial for trust born from democratic legitimacy and social license

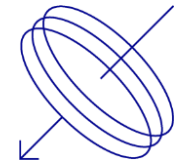
## Literacy & Debate



We need to develop new approaches to education that can involve different groups with different interests, and foster both learning and healthy critical debate

We do not know how technology and government will develop: creating an outcome agnostic space for debate is essential for democratic health

## Transparency



In order for any of the preceding initiatives to be successful, we need far greater transparency on the technologies, the data, and their governance.

Rigorous 3rd party risk assessment, data and AI registries, no blackboxed tools, official roles that are responsible and accountable to the entirety of tech and its impacts



Nacho Kamenov & Humans in the Loop / Better Images of AI / A trainer instructing a data annotator on how to label images / CC-BY 4.0

# Recommendations: Repositioning Data Governance

## Open North's Stance on Data Governance

Good data governance is a transparent, inclusive, accountable framework that not only ensures digital maturity but also determines who gets to make which decisions about who benefits in which ways from the use of data and digital technologies

### Key goals

- What 'AI' is and will become is deeply unclear, thus:
- Transparent and accountable data usage is the foundation of responsible local tech
- Inclusive public participation in governance is essential for trust and democracy
- Comprehensive data governance is sine qua non





Thank you!  
Questions?

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